N91-10612

30 November 1988

Software Sizing, Cost Estimation and Scheduling

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INTRODUCTION

The Technology Implementation and Support Section at Martin Marietta Astronautics Group Denver is tasked with software development analysis, data collection, software productivity improvement and developing and applying various computerized software tools and models. The computerized tools are parametric models that reflect actuals taken from our large data base of completed software development projects. Martin Marietta's data base consists of over 300 completed projects and hundreds of cost estimating relationships (CERs) that are used in sizing, costing, scheduling and productivity improvement equations, studies, models and computerized tools.

BACKGROUND

Martin Marietta resolved in 1975 to establish a study effort to investigate the software development process and the understanding of how to plan, schedule, size, and estimate software. The outcome of this analysis was that management decided to develop a company-peculiar parametric software estimating cost, schedule, and manloading model. This parametric model was generated by using actual software development data collected over a number of years. Cost estimating relationships (CERs) were created, project and mix complexity factors were established, and independent variables were quantified. The result was data base-derived software estimating equations for assembly and high-order language software. These equations and our resulting software parametric models have been validated by comparing project sizing, labor actuals, and schedules with PCEM outputs and documenting the results.

DEVELOPMENT APPROACH

During the early years of our data collection, analysis and model requirements generation activities it was decided that Martin Marietta's software parametric models would include the whole software development life cycle from systems requirements through systems test and provide budget and schedule outputs for the four software development organizations that contribute most to software development. These are:

Systems Engineering, Software Engineering, Test Engineering, and Quality.

Our data base collection approach consists of breaking software actuals out by class, type and language.

Classes of software include:

Manned flight
Unmanned flight
Avionics
Shipboard/Submarine
Ground
Commercial

Types of software are:

Systems Software: Operating systems and executives.

Support Software: Simulation, emulation, math models and

diagnostic software

Applications Software: Software that solves the customer's problems.

We collected sizing data by programming language. Our software sizing data base library consists of over 5 million Martin Marietta (Denver) developed source lines of code and over 4 million source lines of code developed by other software development companies and organizations.

At Martin Marietta Denver, we are presently gathering detailed sizing information at the function level to provide additional inputs into our computerized sizing model.

An example of this detailed data is a program of 13,830 SLOC (less comments), of which 9,678 (70%) was programmed in FORTRAN IV and 4,152 SLOC was programmed in assembly language. There were also 1,434 data statements. The sizing summary by computer program component (CPC) consists of the following:

	Function Name	Assy	HOL	Total SLOC	Data State- ments
a)	Executive/Operating System				
	System Control	102	275	377	5
	Interrupt Handling	655	64	719	1
	Interprocessor communcations	75	139	214	0
	Initialization	13	35	48	1
b)	Operator Interface				
	Menu display and automatic generation	0	1,003	1,003	8
	Operator prompting and error checking	0	899	899	4
	Tabular displays	0	485	485	51
	Graphic displays	0	34	34	0
	CRT Formatter	0	22	22	0

c) Data Base Manipulation

	Data base generation/regeneration	0	232	323	0
	File management	203	94	297	1,116
	Data storage and retrieval	0	248	248	9
d)	Diagnostics. Fault Determination				
	Sensor diagnostics	104	3,312	3,416	144
	Memory diagnostics	396	1,610	2,006	60
	CPU diagnostics	2,510	381	2,891	20
e)	Hardware Interface				
	Peripherals	54	0	54	0
	Sensor Device	40	595	635	15
	Format manipulation and information				
	conversion	0	159	159	0
		4,152	9,678	13,830	1,434

The "interrupt handling" CPC function level breakout reflected these sizing numbers:

Function Name	Assy	HOL.	Total <u>SLOC</u>	Data State- ments
Real time interrupt handler (I)	52		52	
Enable/Disable subroutine	5		5	
Real time interrupt handler (II)	10		10	
Keyboard interrupt handler	53		53	
Keyboard handler subroutine	0	50	50	1
Put character	0	14	14	
Disable interrupts routine	8		8	
Enable interrupts routine	10		10	

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MS Interrupt handler	79		79	
MSS Interrupt handler	63		63	
Real time interrupt handler	81		81	
STAR PIP interrupt handler	67		67	
ATOD data ready interrupt handler	51		51	
Deuce/STAR threshold data ready interrupt handler	80		80	
	655	64	719	1

The above detailed sizing data along with the cost and schedule information by project provides the input for our detailed analysis and productivity improvement activities.

PARAMETRIC MODELS

The six models described in this paper are all PC-hosted models and trained users carry disks from job site to job site using available compatible PC computers located at the project facilities. These models provide a management capability that has not been available in the past, and there are no subscription costs or mainframe computer delays using these models.

1) Software Parametric Cost Estimating Model (PCEM)

This model provides a method for estimating the total budget, schedule and manloading for a software development activity. The model addresses all phases of software development from systems requirements through systems test. There are two versions of the PCEM model. Version 3.1 reflects MIL-STD-490/483/1679/1521A development. Version 4.0 reflects DOD-STD-2167 and Ada software development.

Description of the Parametric Model

The data based utilized in the Software Parametric Cost Estimating Model (PCEM) consists of "in-house" and "outside" historical software development actuals collected from over 300 completed software development projects.

The data based software projects were separated by "class" and "type" of software. Each class and type has a different complexity and different cost estimating relationships (CERs).

Class of Software

- 1) Manned space
- 2) Unmanned space
- 3) Avionics

- 4) Shipboard and submarine
- 5) Ground
- 6) Commercial

Type of Software

- 1) Systems Software
- 2) Applications Software
- 3) Support Software

Independent Variables

Several independent variables were investigated and the four which were selected and incorporated into the model are summarized below:

 Lines of Code - The PCEM accepts either source lines of code or machine instructions (object instructions). The amount of functional decomposition performed prior to arriving at a sizing estimate is very important. A great deal of time and analysis is put into reviewing the decomposition so that a good determination of sizing accuracy can be resolved before we input sizing numbers into the PCEM.

- Project Complexity Project complexity consists of 14 factors which reflect how well the customer problem is understood and how prepared the contractor is to respond to solving his problem. The factors are weighted and all 14 must be addressed.
- Man Interaction 8) Requirements Definition 1) **Development Environment** 9) **Documentation Requirements** 2) Timing and Criticality Experience of Personnel 10) 3) New or Existing Software Experience with Equipment/System 11) 4) Reliability of Test Hardware 12) Amount of Travel Required 5) Testability of Software 13) Language Complexity 6) Operational Hardware 14) Interfaces 7) Constraints
- 3. <u>Mix Complexity</u> The software mix complexity is applied after software sizing has been accomplished. A hundred percent of the identified software lines of code are distributed across the eight mix elements.

The eight elements of mix complexity describe fractions of the total number of source or object instructions, identified by the software engineer.

- On-line Communications **Mathematics** 5) 1) Realtime Command and Control 6) String Manipulation 2) Man-machine Interaction 7) Diagnostics, Support Software 3) Systems software 8) Data Storage and Retrieval 4)
- 4. <u>Schedule</u> PCEM determines the optimum schedule and establishes dates for software milestones. The optimum schedule is defined as that period of time when the software can be developed for the least amount of dollars. Costs will increase if the schedule is accelerated, or if it is stretched out beyond the optimum schedule.

With the four independent variables defined along with class and type information, the PCEM can arrive at a total software cost and schedule estimate.

Organizations Included in the PCEM Output:

The PCEM cost equations provide estimates of budget and schedule for the following three software development organizations:

- 1) Systems Engineering
- 2) Software Engineering
- 3) Software Test Engineering

With the information on source or object lines of code, project complexity, mix complexity and user-supplied schedule, the PCEM computerized model can now arrive at the number of manmonths and the schedule required for each of the three software development organizations.

The equations used in the computerized model are arrived at by a multiple regression methodology assessing and analyzing the collected data base information.

Assembly Language and High Order Language CERs

Development Costs

Equation: Y

 $Y = a(x_1^{b_1}) \cdot (x_2^{b_2}) \cdot (x_3^{b_3}) \cdot (x_4^{b_4})$

Where

Y = Total Number of Manhours (165 hours = 1 M/M)

 x_1 = Estimated Number of Source Lines Code

x₂ = Estimated Project Complexity

x₃ = Estimated Mix Complexity

 x_4 = Schedule

a = Constant

 b_1 , b_2 , b_3 , b_4 = exponents

Budget and Schedule Information is provided by PCEM for both MIL-STD-490/483/1679/1521A and for DOD-STD-2167 Developments:

Version 3.1 (MIL-STD-490/483/1679/1521A)

SPR	SAR	SOR	ı Pü	on Co	OR	T	RA T	RR	AR.
	EQUIRE	MENTS	DE	SIGN	α	XXE		TEST	
	Regis Alloc		Prel Design	Oetail Design	Code	Checkout	Unit Test	Integration PQT FQT	System Test

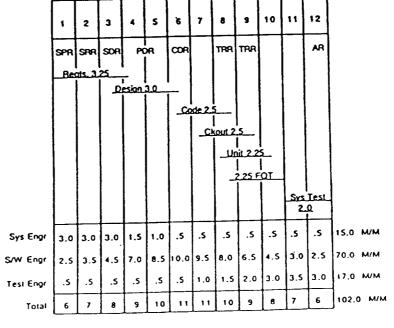
Version 4.0 (DOD-STD-2167)

SPR SRI	R SD	R SS	R P	OR C	DR	T(RR TRE		FQF
R	EOUIRE	MENTS	l Di	ESIGN	α	<u></u>		TEST	·
Systems Concept	Sys S/W	Soliware Regis Anal		Detail Design	Coote	Unit Tesl	CSC Informal Test	CSCI Formal Test	System Integration Test

The computerized PCEM model provides a labor estimate in manmonths, broken out by the phases and subphases of software development. The model identifies an optimum schedule and provides manloading information for each calendar month required for software development. The manmonth estimates are divided between the three organizations that have software development responsibility.

Example Version 3.1:

CALENDAR MONTHS



2. Maintenance Model

The computerized "In Scope" maintenance model was recently validated, and became a Parametric Cost Estimating Model (PCEM) output during the first quarter of 1988. The parametric maintenance model is an historical data based derived tool designed to assist users in estimating the cost of "In Scope" maintenance efforts over a few calendar months or over several years. The software maintenance model output includes those efforts related to maintaining the baseline software configuration through error correction and fine tuning activities.

3. Performance Measurement Model

This state-of-the-art software development performance measurement tool was developed during 1988, and permits independent assessment of on-going software development project performance. The user establishes a performance structure which consists of a list of documentation, design reviews, and milestones that the model is going to use to track software development performance. The model provides a measurement of the performance level based on actuals with respect to budget and schedule and estimates a set of "to complete" budget numbers and calendar months for the identified project. During the course of the development the model identifies where the project is performing at either above or below a 100 percent capability.

4. Sizing Model

The software sizing model is a standalone model which is presently undergoing verification and validation testing, but in the very near future it will become a parametric cost estimating model (PCEM) output. The sizing model provides software development engineers with a new concept computerized functionality software sizing capability. The model gives the user a tool to create software development functional decompositions. Once the decomposition is established, the model helps the user create lower level functional decompositions based on whether the software functional element represents a processing task, an input task, or an output task. Software functionality menus containing generic lists allow the user to indicate functional elements that are components of the software

systems to be developed. As the user identifies software elements, FORTRAN source lines of code estimates are provided by the sizing model. The model also includes an estimating algorithm for data statements sizing.

5. Risk Analysis Simulation Tool (RAST)

RAST is an interactive computer-based application model that provides a technique for performing quantitative software risk assessment. A major feature of the RAST model is the ability to apply statistics to assess cost risk of proposals and on-going projects. The RAST provides the capability to add, subtract, multiply, and divide Monte Carlo derived distributions and constants.

6. Software Architecture Sizing and Estimating Tool (SASET)

This is a new computerized software cost estimating, scheduling and functional sizing model developed for the naval Center for Cost Analysis in Washington, D.C. The SASET model is a forward-chainging rule-based expert system utilizing a hierarchically structured knowledge data base to provide sizing values, optimal development schedules and various associated manloading outputs depending on complexity and other factors. the model is divided in four separate tiers: Tier I, Project Emulation; Tier II, Sizing; Tier III, Complexity; and Tier IV, Maintenance. The model has recently gone through verification and validation testing and the Air Force, along with the Navy, has just recently (September 1988) provided additional dollars to add a calibration enhancement.

ADA

Martin Marietta Denver has been actively involved with the Ada language since its inception. We participated in the public evaluation of the Red, Blue, Yellow and Green languages before the Green language was selected as Ada in 1979. Over 200 employees have attended our in-house software engineering Ada training course, and over 200,000 SLOC in Ada have been generated by Martin Marietta students and by engineers on projects using the Ada language. In 1981 Martin purchased the NYU Ada/Ed interpreter for the VAX computer and the demand for a higher performance

implementation led to the purchase of a Telesoft/Ada compiler for the VAX/VMS in 1983. Martin Marietta also purchased a validated Rolm Ada Compiler and a Data General Eclipse MV 8000 II computer in 1983. C³I software developed for a large system started in July 1984 and required rehosting Ada software from the Data General onto a VAX 11/780 computer. During 1987 and 1988 Martin Marietta Denver has won three large command and control projects requiring the use of Ada as the software development language.

CONCLUSIONS

Martin Marietta has one of the largest software development data bases in the country and has been involved in software development data collection, analysis and model building since 1975. Our analysis experts have conducted costing, sizing, scheduling and development management studies on the Ada language for the past several years and have provided new parametric models for Ada management costing and scheduling. Our models and techniques are project tested and geared to providing top management with the tools and resources needed for accurately sizing, costing and scheduling Ada projects and for doing performance measurement on these same projects as they move through the software development process.

THE VIEWGRAPH MATERIALS

FOR THE

W. CHEADLE PRESENTATION FOLLOW

SCHEDULING SOFTWARE MANAGEMENT, ESTIMATING, SIZING

PRESENTED BY: W. CHEADLE

MARTIN MARIETTA ASTRONAUTICS GROUP

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PARAMETRIC MODELS

MARTIN MARIETTA'S DATA BASE DERIVED PARAMETRIC MODELS

PARAMETRIC COST ESTIMATING MODEL (PCEM) VERSION 3.1

PARAMETRIC COST ESTIMATING MODEL (PCEM) VERSION 4.1

MAINTENANCE MODEL

PERFORMANCE MEASUREMENT MODEL

SIZING MODEL

CSCI/CPCI INTEGRATION MODEL

RISK ANALYSIS SIMULATION TOOL (RAST)

SOFTWARE ARCHITECTURE SIZING AND ESTIMATING TOOL (SASET)

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MARTIN MARIETTA ASTRONAUTICS GROUP DATA BASE

MARTIN MARIETTA DENVER DATA BASE (OVER 300 PROGRAMS)

MARTIN MARIETTA: 29 projects plus 49 other programs 29 projects = 143 programs

192 total

Flight, ground, commercial. Class of Software: Types of Software: Systems, applications, support.

Languages: HOL (Ada), assembly.

Development Schedule for each Program.

Development Manmonths for each Program.

Organizations Included in Software Development.

Percent of Development Life Cycle.

Source lines of code: 29 projects = 5,026,261 SLOC.

MARTIN MARIETTA ASTRONAUTICS GROUP DATA BASE

OTHER COMPANIES SOFTWARE DEVELOPMENT PROJECTS

Other Companies: 24 projects

24 projects = 110 programs.

Class of Software: Shipboard, ground.

Types of Software: Systems, applications, support.

Languages: HOL (Ada), assembly.

Development Schedule for each Program.

Development Manmonths for each Program.

Organizations Included in Software Development.

Percent of Development Life Cycle.

Source Lines of Code: 24 projects = 4,282,098 SLOC.

SOFTWARE MANAGEMENT

CLASS OF SOFTWARE

: GROUND, NEAR REAL-TIME COMMAND AND CONTROL : FP

CONTRACT TYPE

PROGRAMMING LANGUAGE

FORTRAN 23,800 NEW SOURCE LINES OF CODE : MIL-STD-1521A

SOFTWARE DEVELOPMENT SCHEDULE : 25 CALENDAR MONTHS STANDARD

PARAMETRIC COST ESTIMATING MODEL (PCEM) COST AND SCHEDULE ESTIMATE

CALENDAR MONTHS

										,		_			<u> </u>
										M/M	20	213	53	17	333.0
25 AR									4.0		.5	4	5	.5	10
24									EST		.5	4	5	.5	10
23									SYS TEST		s.	4	5	.5	10
22								_	S		.5	5	5	.5	* *
21											5.	8	5	.5	4.5
50							 	ᄗ	_		.5	8	4	5.	ç
19 TRR						4.5	-	5.5	-		3.	6	7	.5	ļ
=						UNIT TEST	-		-		1	9.5	3	3.	:
TRR					5.5	UNIT	-	ğ	-		-	10	3	-	:
9											1	10	3	1	;
15					снескоит						1	12	2	1	ě
4				5.5	C						1	13	2	1	2,
5				CODE 5.5		I					ŀ	14	1	ı	!
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=											2.5	13	\$.	l l	
=		3.25									3	11.5	.5	1	9.0
PDR		IGN 6.25									3	11.5	.5	1	,
•		DESI									3	11	.5	.5	
^		Ц							_	_	3	10	.5	.5	;
SDR		Ц									•	8	5.5	5. 5	6,
SSR 5											4	6 7	.5	5. 5.	!
3 4	6.5	-		_							4	5	.5	.5	֚֚֚֭֭֚֭֚֭֭֚֭֡֝֟֝֟֝֟֟֝֟֝֟֟֝֟֟֝
7	REGTS							_	_		4	4	.5		,
SPR	- &	-									4	3	.5	.5 .5	,
-											SYS ENGR	S/W ENGR	TEST ENGR	QUALITY	10141

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SOFTWARE DEVELOPMENT

Mil-Stds-490, 483, 1679, 1521A

_		
AR		System Test
TRR	TEST	PQT FQT Integrat.
		Unit Test
TRR	DE	Checkout
æ	CODE	Code
JR CDR		Detailed Design
PDR	DESIGN	Prelim Design
SDR	ITS	Software Reqts.
SRR	REQUIREMENTS	Regts. Softw Allocation Regts.
SPR	RE(System Reqts.

DoD-Std-2167

OF POOR QUALITY

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DOD-STD-2167 CONCURRENT HARDWARE AND SOFTWARE DEVELOPMENT

DATA BASE

SUPPORT SOFTWARE	Assembly Language Fortran Basic COBOL Pascal C Language NEW SUPPORT ADA TEST SEQUENCE LANGUAGE COMEC- H GOAL HELP ATLAS SGOS CTL
APPLICATIONS SOFTWARE	Assembly Language Jovial CMS II HALS Fortran COBOL Basic Pascal RLANGUAGE Pascal RLANGUAGE Pascal RLANGUAGE Pascal RLANGUAGE Pascal RLA C Language IMS ADA Ingres Ingres
SYSTEMS SOFTWARE	Machine Instruction Assembly Language Pascal Fortran Basic ADA

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LANGUAGE RISKS

					EXAMINED AT
		TEST	20%	75%	TOP DOWN STRUCTURED APPROACH (REQTS, DEFINED, DOCUMENTATION EXAMINED AT
	CDR	CODE	25%		DEFINED,
		DESIGN	17%		CH (REQTS.
OPMENT				25%	APPROA
SPAGHETTI CODE DEVELOPMENT		REQUIREMENTS	8%		I STRUCTURED
GHETT		REO			DOWN
SPA					10

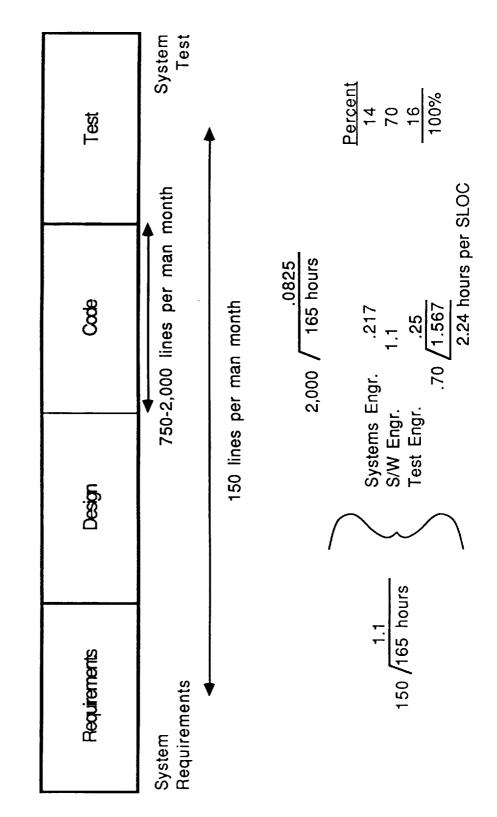
					-
					AI,
	AR				RPS,
	TG				(ADA,
	PQT FQT	TEST	35%	25%	USE OF NEW LANGUAGES, TOOLS AND COMPUTERIZED SYSTEMS (ADA, RPS, AI,
	TRR		- 0		(ZED
		CODE	20%		JTERI
	CDR				COMPL
	PDR	DESIGN	22%		AND
	G	DE			S700.
	SDR	ITS		45%) (別
1	SPR SRR SDR	REQUIREMENTS	23%		NGUA(
	SR	EQUI	7		¥. LA
	SPR	∞.			JF NE
					NSE (

	TEST	26%	15%
CDR	CODE	19%	7
ن	DESIGN	25%	55%
	REQUIREMENTS	30%	55

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HOURS PER SOURCE LINE OF CODE

- Effort encompasses more than coding.
- Each source line of code represents a unit of effort (work).
- Ground applications software development.



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MARTIN MARIETTA

STUDY APPROACH FOR PREDICTIVE SPETWARE COST MODELS

O DEFINE INFORMATION COLLECTION REQUIREMENTS AND COLLECT DATA.

O NUMITIATIVELY AND NUALITATIVELY MALYZE DATA.

BASED ON DATA ANALYSIS, DEVELOP A DATA BASE THAT WILL INTERFACE AUTOMATICALLY WITH A MODEL. 0

O DESIGN THE MODEL USING BOTH STATISTICAL AND QUANTITATIVE ANALYSIS TECHNIQUES.

PROVE THE PODEL BY PERFORMANCE OF VALIDATION AND VERIFICATION TESTING.

SOFTWARE DEVELOPMENT

WHAT CONSTITUTES AN ADA SOURCE LINE OF CODE?

WE CALCULATE ADA SOURCE LINES OF CODE BY COUNTING SEMICOLONS USED AS DELIMITERS, EXCEPT THOSE IN PARENTHESES

NOTE: THIS EXCLUDES SEMICOLONS IN

- COMMENTS

- CHARACTER LITERALS

- STRING LITERALS

MARTIN MARIETTA

SCHEDULING SIZING, COSTING, AND ADA

COL. WILLIAM A. WHITAKER: PER

ADA SOURCE LINES OF CODE ARE CALCULATED BY COUNTING CERTAIN SEMICOLONS. THREE (3) ARE COUNTED AS SOURCE LINES OF CODE, FOUR (4) ARE NOT. THERE ARE SEVEN (7) TIMES WHEN SEMICOLONS ARE USED IN ADA.

EXAMPLES WHERE SEMICOLONS ARE COUNTED: THE 3

WITH TEXT _10;

SEMICOLONS THAT TERMINATE DECLARATIONS SEMICOLONS THAT TERMINATE CLAUSES

A : INTEGER;

SEMICOLONS THAT TERMINATE STATEMENTS

C := A + B;

EXAMPLES WHERE SEMICOLONS ARE NOT COUNTED: THE 4

SEMICOLONS THAT TERMINATE PARAMETERS IN A LIST ENCLOSED BY 4

PARENTHESES. (A:INTEGER; B:FLOAT)

SEMICOLONS IN COMMENTS

SEMICOLONS USED IN SINGLE QUOTATION MARKS (CHARACTER LITERALS) 2 6 2

SEMICOLONS USED IN DOUBLE QUOTATION MARKS (STRING LITERALS) " A ;

ADA SIZING, COSTING, AND SCHEDULING

EXAMPLE ADA PROGRAM	LEGEND
WITH TEXT _10; PROCEDURE EXAMPLE 1S	ш
	A
TO THE PARTY OF A CI	0
_`	ပ
1 YPE 2 IS RANGE 4 44;	۵
CHARACTER_LITERAL: CHARACTER := ';';	Δ
STRING_LITERAL: STRING := " x ; y ";	۵
PROCEDURE FIRST IS (R: IN Z; S: OUT Z) IS SEPARATE:	Q
BEGIN	. ◆
IF (A = 22) THEN	< ⊲
B : 4;	: u
END IF;	ഗ
	8
END EXAMPLE;	٥
THIS ADA EXAMPLE PROGRAM CONTAINS 14 CARRIAGE RETURNS	
THERE IS 1 COMMENT STATEMENT	د
THERE ARE 3 TEXT LINES) ⊲
ARE 2	C 600
THERE ARE 8 ADA SOURCE LINES OF CODE 5 DECLARATIONS	۵ ۵
2 STATEMENTS 1 CLAUSE	νι

SIZING, COSTING, AND SCHEBULING ADA

ADA LANGUAGE ATTRIBUTES

STRONG DATA LINKAGE BETWEEN PARENT MODULE & SUBORDINATE MODULES. 0

EXCEPTION HANDLING... IN THE EVENT OF AN ERRONEOUS CONDITION, ERRORS WILL BE IDENTIFIED. 0

USED TO GROUP RELATED ENTITIES THAT CAN BE CALLED FROM OUTSIDE THE PACKAGE. PACKAGES: 0

STRONG TYPING: ENSURES THAT ERRORS ARE DETECTED AT COMPILATION TIME. 0

GENERICS: ENCOURAGES RE-USEABILITY, ALLOWS SOME LOGIC STRUCTURE TO BE USED OVER AND OVER. 0

TASKING: ALLOWS EVENTS TO BE RUN IN PARALLEL. 0

FAULT TOLERANCE: ABILITY OF EITHER H/W OR S/W TO DETECT AN ERROR AND TO RESPOND. 0

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PANEL #3

STUDY OF SOFTWARE PRODUCTS

- H. Sayani, Advanced System Technology Corporation J. Hihn, Jet Propulsion Laboratory R. LaBaugh, Martin Marietta